



Our
heartfelt
gratitude.



2020/2021

Annual Report

OUR VISION

Create Health.
Build Community.

OUR MISSION

Changing the
face of health.

MICHAEL GARRON HOSPITAL

Our community inspires us to deliver exemplary care, develop innovative partnerships, and mentor the next generation of healthcare providers. Together, we will make a difference and change the face of health in East Toronto and beyond.

MICHAEL GARRON HOSPITAL FOUNDATION

We engage our community and inspire investment in support of Michael Garron Hospital to make a lasting impact on the health and well-being of all in East Toronto.

OUR VALUES

Compassion
Courage

Integrity
Accountability

A message from our leaders

To our community,

We know it's been a challenging year.

At the time of our last annual report we were just a few months into the COVID-19 pandemic. Michael Garron Hospital was already on the front lines of the virus and laser-focused in its commitment to save lives. More than a year on, we remain grounded in that work and commitment.

Here's something else we know: There is tremendous strength, power, and compassion within and for East Toronto. Generous supporters like you proved that time and time again during the most difficult of years for all of us - and we are so thankful.

This year, Michael Garron Hospital earned recognition - not only across Toronto and Ontario but across the nation - as a leader in the fight against COVID-19. We were among the first out in testing during the first wave of the virus. We rallied the best expertise and resources to support seniors in long-term care homes. We launched COVID-19 testing in schools and take-home tests for children and their families. We've performed more than 178,000 tests and diagnosed over 17,000 cases in our catchment area and have now administered more than 200,000 vaccines in our community and through our East Toronto Health Partners vaccination strategy. This included vaccinating all residents of 22 long-term care and retirement homes in our catchment area - two weeks ahead of schedule.

Running parallel to all of this work was an overwhelming demonstration of support and encouragement from our community.

You - our community of businesses, restaurants, community groups, and generous donors - came together and did something amazing. You sewed masks for us in the early stages of the virus and produced and donated personal protective equipment for our hospital staff. You gave generously to our Emergency Response Fund and also donated soaps and hand sanitizers to keep us safe. You donated, and supported the

delivery of so many delicious and hearty meals for our hospital team to take home to their families after long shifts. You sent us encouraging notes, messages, and also flowers - adding bright spots to our toughest days.

You didn't stop there. You participated in and helped spread the word about our now virtual fundraising events, making them an incredible success and, in some cases, extending our reach even further than we could imagine when gathering together in person.

And last, but certainly not least, you remembered that even while fighting a pandemic, we continue to build a bigger, better Heart of the East with an aim to open our hospital's transformed campus - including the Ken and Marilyn Thomson Patient Care Centre - by fall 2022.

With the community's continued support of our redevelopment, we've made remarkable progress in our Heart of the East campaign, which is focused on raising funds toward the local share of \$125 million for this \$560 million project. With fall 2022 approaching, we are fixed on securing \$20 million over the next 12-18 months to complete this campaign. It's an ambitious plan and we are confident our community will help us reach our goal. Buoyed by the generosity we've seen this year, we welcome further inspired investments as we continue our massive fundraising effort for this project.

Together, we are paving the way for a stronger, healthier East Toronto, and together, we are building a hospital that will reach even greater heights in equitable and quality healthcare for all. It's an effort that will take all of us and we're counting on this community's steadfast support as we anticipate great things over the coming year.

Yes - it's been a challenging year. But that's not the whole story we will tell about this time in years to come. It's also been a year of perseverance, of resilience, of looking out for each other, and of compassionate community. Thank you for making all of that happen in our diverse, vibrant, and beautiful community of East Toronto.

With sincere appreciation,

Mitze Mourinho, FAHP
President
Michael Garron Hospital Foundation

Sarah Downey
President & CEO
Michael Garron Hospital

John Tobin
Chair
Michael Garron Hospital
Board of Directors

Eric Tripp
Chair
Michael Garron Hospital Foundation
Board of Directors



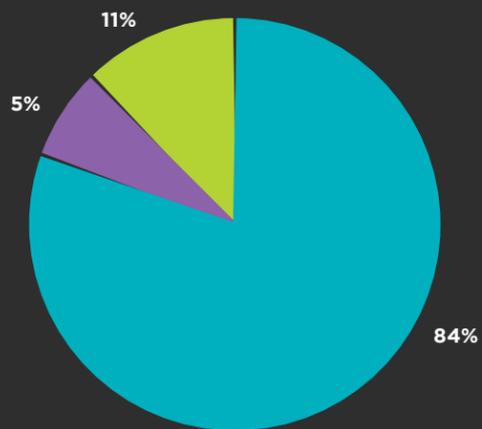
Hospital & Foundation Highlights



\$13.1 million
raised in 2020-2021

WHERE YOUR MONEY GOES

Grants to Michael Garron Hospital



- Equipment & Spaces
- Research & Education
- Other Programs & Services



The COVID-19 vaccine is prepared by our pharmacy team before being administered to priority populations such as healthcare workers and staff and residents in long-term care homes

With your generous support Michael Garron Hospital Foundation made grants to the hospital, including the following:

- + **Video laryngoscope** used in the operating rooms by our anesthetists to provide a clear view of a patient's airway
- + **Funding groundbreaking research** to advance knowledge and understanding of COVID-19, including innovations not only applicable to our community but replicable across other community healthcare settings
- + Our **Transitional Youth Program** which supports young people and their families as they navigate our mental health system and seek access to coordinated care and services

-  **2,906**
staff members
12 percent increase in staff members over last year that reflects hiring of staff to manage COVID-19 response (vaccination clinics and assessment centres)

-  **530+**
physicians and midwives

-  **525**
volunteers

-  **424,064**
outpatient visits
Includes visits for COVID-19 testing and in the following categories:
 - 222,080 face-to-face/in-person visits
 - 86,718 virtual visits - an increase this year due to COVID-19
 - 115,266 outreach and community visits

-  **18,146**
inpatient stays

-  **422**
beds

-  **2,429**
babies delivered

-  **86,929**
emergency visits

Create health. Build community.

At Michael Garron Hospital we are inspired by the belief that a healthy community is a strong community. And it's our job to help build it. Our vision is to create health and generate well-being together with patients, caregivers, partners and our community. Health is more than dealing with acute or chronic illness. It's about living to one's full potential and includes mental, spiritual, and social health. Our Strategic Directions – Be Excellent, Lead Wisely and Build Community – ground us in our vision and mission and enable us to work together to meet our goals of creating health and building community in East Toronto. Here are some of the ways we continued to change the face of

healthcare in our community and beyond this year:

BE EXCELLENT

Michael Garron Hospital has helped patients and families stay connected despite the challenges and restrictions of the COVID-19 pandemic. Last year, we launched the Video Family Visits program to help patients connect virtually with their families. This year, we facilitated more than 1,500 video visits.

With the onset of the pandemic, research efforts shifted to focus on understanding the virus, its impact, and treatment. During the 2020-2021 fiscal year, Michael Garron Hospital's Research Ethics Board approved 23 COVID-19 research projects, led by 16 hospital investigators. During the same period, the research department received 24 quality improvement projects led by 19 hospital investigators. Hospital physicians and staff also authored/co-authored more than 90 peer-reviewed journal publications.

Our hospital has earned 30 leading practices since 2012 from Accreditation Canada, demonstrating its commitment to innovative practices in patient care and improving delivery of healthcare services. Some of our most recent submissions include spotlights on the following initiatives:

Deprescribing Program: This program aims to reduce or stop patients' medications that are no longer beneficial or that have the potential to cause harm in order to improve patient outcomes and reduce organizational and health system costs.

Implementation of Hypercare: This initiative aims to improve communication between hospital healthcare providers and their community counterparts through the use of the Hypercare app – a secure messaging, scheduling, and task management platform. "Hypercare enables MGH healthcare providers to efficiently and securely collaborate in the care of patients," says Dr. Patrick Darragh, chief medical information officer, MGH. "This is particularly helpful in the care of COVID-19 patients, which requires coordination between many services, such as infectious disease, infection control, respirology, and critical care."



Members of our surgery department

LEAD WISELY

Michael Garron Hospital was named one of Greater Toronto's Top Employers in 2020. A benchmark for workplace best practices, this is the fifth consecutive year the hospital has received this recognition.

This year, we launched a new eReferral system for primary care providers and

specialists called OCEAN, in addition to a new Central Intake Model for all hospital referrals. Initially, Michael Garron Hospital will accept eReferrals for its Fracture Clinic, Breast Diagnostic Assessment Unit (DAU), Thyroid DAU, and Thoracic DAU, with the goal of expanding the eReferral platform to more programs and services in the near future.



Michael Garron Hospital partnered with South East Toronto Family Health Team (SETFHT) and East Toronto Family Practice Network (EasT-FPN) to open the province's first COVID-19 Assessment Centre

BUILD COMMUNITY

Michael Garron Hospital is a proud member of East Toronto Health Partners (ETHP), the Ontario Health Team (OHT) serving East Toronto. As part of this partnership we launched a mobile COVID-19 vaccine outreach team, beginning with vaccinations for staff, residents and caregivers in long-term care and retirement homes. Since launching, the outreach team has expanded its vaccination efforts to include visits to seniors' congregate settings, shelters, and dedicated pop-up clinics in family physician offices and community health centres.

A HEALTHY, STRONG COMMUNITY THROUGH DIVERSITY AND INCLUSION

In the wake of the horrific death of George Floyd south of the border and public dialogue about racism and discrimination present within our own communities, Michael Garron Hospital formed its first-ever Inclusion Alliance, a group dedicated to dismantling anti-Black, anti-Indigenous racism and all forms of discrimination.

The Alliance is comprised of more than 45 staff and physicians who meet monthly to help facilitate the hospital's initiatives on diversity, equity, and inclusion. This included delivering a comprehensive, full-month program of education and events for Black History Month in February 2021. We reflected on Black history makers and the experiences of our Black and BIPOC employees. We also featured the voices and lived experiences of Michael Garron Hospital healthcare workers through a storytelling series entitled #IamMGH Black Voices.

In August 2020, in partnership with First Nations, Indigenous and Metis community members, we signed the final structural beam installed at the hospital construction site. The ceremony was led by Elder Little Brown Bear, Director of Aboriginal Education, Programs, Culture and The Aboriginal Healing Program, who named the "Unity Beam" which marks a significant milestone for the hospital's redevelopment project.

HOSPITAL FINANCIAL HIGHLIGHTS FOR THE YEAR ENDED - MARCH 31, 2021

The following information is taken from Michael Garron Hospital/Toronto East Health Network's audited financial statements. Audited financial statements are available upon request.

STATEMENT OF REVENUE AND EXPENSES (IN \$000'S)

	2021	2020
Revenue		
Government agencies	290,806	236,289
Patient income	16,055	19,907
Other income	11,039	12,208
Other vote programs	9,534	9,729
Amortization of deferred capital grants and donations	4,743	4,187
Interest income	342	583
Research	95	159
	332,614	283,062
Expenses		
Salaries, wages and employee benefits	224,175	190,271
Other supplies and expenses	54,445	43,419
Equipment and building amortization	13,845	13,901
Medical and surgical supplies	12,371	13,397
Drugs	11,376	11,202
Other votes programs	9,534	9,789
Research	95	159
	325,841	282,138
Excess of revenue over expenses for the year	6,773	924

FOUNDATION FINANCIAL HIGHLIGHTS FOR THE YEAR ENDED - MARCH 31, 2021

The following information is taken from Michael Garron Hospital Foundation's audited financial statements. Audited financial statements are available upon request.

STATEMENT OF FINANCIAL POSITION

	2021	2020
Assets		
Cash	1,889,944	1,525,400
Short term investments	30,746,556	25,521,849
Accounts receivable	71,346	40,143
Prepaid expenses	77,490	82,827
	32,785,336	27,170,219
Capital assets	13,029	15,410
Long term investments	855,692	2,614,470
	33,654,057	29,800,099
Liabilities		
Current liabilities		
Accounts payable & accrued liabilities	449,912	378,575
Deferred revenue	45,000	80,000
	494,912	458,575
Fund Balances		
Invested in capital assets	13,029	15,410
Restricted	28,535,586	25,842,588
Unrestricted	4,610,530	3,483,526
	33,159,145	29,341,524
	33,654,057	29,800,099

STATEMENT OF REVENUE AND EXPENSES AND CHANGES IN FUND BALANCES

	2021	2020
Revenue		
Donations and events	12,039,365	9,981,146
Bequests	572,703	503,726
Investment income	466,438	591,657
	13,078,506	11,076,529
Fundraising and administrative expenses	3,158,068	4,064,491
Excess of revenue over fundraising and administrative expenses before grants to Michael Garron Hospital and related parties	9,920,438	7,012,038
Unrealized gains and (losses)	106,672	(41,685)
Grants to Michael Garron Hospital & related parties	(6,209,489)	(2,032,841)
Excess of revenue over expenses	3,817,621	4,937,512
Fund balances, beginning of year	29,341,524	24,404,012
Fund balances, end of year	33,159,145	29,341,524

As of March 31, 2021 the Foundation is holding \$21,801,892 in funds for our redevelopment to be transferred to the hospital as required.



Giving to the Heart of the East: Investing in the future of our community



DOUBLING THE IMPACT

Topping off a year of incredible support for our redevelopment, a \$1 million matching gift opportunity by Dr. Louisa Huband and the Moffat Family Foundation was attained in May 2020. Donations from the community over the past two years were matched through their generous investment for a total of \$2 million - making a lasting difference in our community.

Architect's rendering of our new hospital campus

A new Michael Garron Hospital is coming. With a goal to ensure our facilities are fully equipped to support and advance excellence in equitable healthcare for all, our \$560 million redevelopment project continues to unfold in exciting ways.

Our renewed campus – with the Ken and Marilyn Thomson Patient Care Centre as its cornerstone – will include:

- The replacement of 215 of the existing hospital beds. Eighty percent of the new patient rooms will be single occupancy so patients can heal in privacy and with dignity;
- A new chronic disease unit that will bring together the kidney centre, chest centre, and the Zeena & Farid Amarshi Family Cardiac Centre into one purpose-built space so that patients with multiple diseases will receive coordinated care; and
- New mental health facilities, including a 44-bed adult mental health inpatient unit and the six-bed Slight Family Child and Youth Mental Health Inpatient Unit for young people experiencing acute mental health crises.

Thank you for helping us build a healthier, stronger East Toronto.



DR. ALLAN AND MRS. HELEN AIRD CARSWELL AND THE CARSWELL FAMILY FOUNDATION

The Carswells have a long-standing connection to our community and a history of supporting Michael Garron Hospital. Dr. Carswell was born here, and Mrs. Carswell was a student at Toronto East General School of Nursing. In fact, the couple met at the hospital, lived for years within this community, and through their Foundation, have supported Michael Garron Hospital.

With their shared passion for investing in healthcare and education, Allan and Helen made a new investment of \$1 million in our redevelopment this year. This generous gift will form the Carswell Family Centre for Medical Education, equipped with a medical library, conference rooms, lecture halls, and new simulated learning spaces. We are sincerely grateful to the Carswells for this lasting investment in our hospital and our community.



MOEZ & MARISSA KASSAM FOUNDATION

We are fortunate to be surrounded by people who understand the diversity within our community – and also the disparities. A \$1 million gift this year from Moez and Marissa Kassam will support the hospital's transformation and community health initiatives in East Toronto. Moez and Marissa were particularly motivated to support quality healthcare for newcomers to Canada.

"My parents are immigrants so I know firsthand the challenges of establishing oneself in a strange land, and it can be daunting," said Moez Kassam, Hedge Fund Manager and Co-Founder of Anson Funds in Toronto. "Our hope is that by shining a light on these crucial needs, it will inspire others to contribute in any way they can. Supporting our most vulnerable communities is paramount to strengthening our societal fabric, and we firmly believe this investment in our great city's future will pay great dividends to all its residents."

Our hospital's new Moez & Marissa Kassam Food Court will seat up to 200 patients, visitors, and staff and will be prominently located alongside the hospital's main lobby.

Newer and brighter spaces – Same commitment to quality healthcare

When we officially broke ground on our hospital's redevelopment project in April 2018, we began a journey towards building a modern healthcare centre that our East Toronto community expects and deserves.

Over the past three years, we've seen tremendous construction progress, but the transformation over the past year has been particularly remarkable, despite the challenges of a pandemic. Recently, our construction crews have been busy installing flooring, roofing, and everything in between.



+ Inside, patient rooms and public spaces are beginning to take shape, with the addition of interior walls and new windows.

+ Critical behind-the-scenes equipment like air handling units, chillers, boilers, fuel tanks, and a cooling tower have also been installed.



Architect's rendering of our lobby



Architect's rendering of a single-patient room



+ Exterior work is mostly complete, including the installation of aluminum panels and brick.

+ Construction of single-patient or double-patient rooms continues. These spacious rooms will feature large exterior windows, a wood-finish headwall and room for family to visit and sleep over to assist in the healing process.



Architect's rendering of our new donor recognition display

+ A major feature in our hospital's lobby, our new donor recognition display will enable us to celebrate the impact of our community of donors.

Leading the fight against COVID-19

It's been over a year since our clinical team bravely stepped into the unknown to care for our first COVID-19 patient. With strength, determination, and courage, they continue to put our patients first and do everything in their power to create a healthier community in the midst of this pandemic.

MOBILE AND ACCESSIBLE TESTING

Since opening one of the first COVID-19 assessment centres in Canada early last year we've diagnosed more than 16,000 cases. As a hospital, we recognize the unique health needs of our patients and community, and the disproportionate impact of COVID-19 on those who face greater socio-economic challenges.

Michael Garron Hospital, in partnership with East Toronto Health Partners, operates nine temporary testing pop-up clinics in addition to the hospital's COVID-19 Assessment Centre, to offer same-day testing appointments to residents of priority neighbourhoods. By March 2021, over 122,000 tests had been completed.

These innovative, people-centred initiatives would not have been possible without the relationships we've built with other East Toronto health and social services organizations over the years.

TAKING ACTION TO KEEP OUR CHILDREN AND SENIORS SAFE

When our children prepared to head back to school in September 2020, our School Outreach Team in partnership with the East Toronto Family Practice Network conducted virtual town halls where principals at East Toronto schools could ask infectious disease experts questions, helping schools reopen safely amid the pandemic. This was bolstered a few months later by a pilot program which offered take-home testing kits to students at select schools in East Toronto in an effort to make COVID-19 testing easier and more accessible. Spearheaded by Dr. Janine McCready, an infectious diseases physician, the team's innovative work was publicly commended by Canadian Prime Minister Justin Trudeau.

Protecting seniors and other vulnerable populations in our community continues to be a top priority. Early last year, a group of physicians in East Toronto began developing an integrated pandemic response to support at-risk seniors across East Toronto, particularly those living in long-term care homes. At the onset, prevention of COVID-19 spread was the

primary focus, and included screening visitors, accessing personal protective equipment, helping to identify staffing needs, access to rapid testing, and family and resident supports. As many long-term care facilities in our community were hit by outbreaks, our team helped homes by improving their ability to care for patients with COVID-19; sharing expertise and putting appropriate safeguards in place for the safety of staff; minimizing spread to other residents.

LAUNCHING A COMPREHENSIVE VACCINATION STRATEGY

In early 2021, we marked a significant milestone by completing vaccinations for all eligible residents of the 22 long-term care and priority retirement homes the hospital supports. Administering over 2,500 vaccines, the accomplishment was a remarkable example of what is possible when teams across the healthcare system come together to create a community-based response to COVID-19.

MGH, in partnership with ETHP, also opened a dedicated COVID-19 immunization clinic for First Nations, Inuit and Métis adults at the hospital on March 24, 2021. A sacred

pipe and smudging ceremony was conducted by Elder Little Brown Bear and members of The Aboriginal Healing Program before it opened. Traditional medicines are available at the clinic for individuals who wish to smudge before or after their vaccination.

By late March 2021, Michael Garron Hospital, in partnership with ETHP, opened the Thorncliffe Park Community Hub as a mass immunization clinic in East Toronto. On its first day, the clinic administered approximately 1,200 doses of the COVID-19 vaccine and has capability to administer about 10,000 doses per day when fully operational with available vaccine supply.



Mikki Layton, Interim Chief Nursing Executive, gives a vaccine to Brigitte Pascual who works with a long-term care facility



Dr. Janine McCready and Ontario Premier Doug Ford at the opening of the mass immunization clinic at the Thorncliffe Park Community Hub



Creating health: Honouring our hospital heroes

The community hospital you support is not only a building where people go to receive care. We are 'neighbours' to the people who call East Toronto home.

If more time and space allowed, we could write a story about every single hospital team member who continues to play a role in fighting this pandemic and addressing the health needs of our community. Here, we celebrate just a few for their commitment, recognizing they are part of a collective team of thousands who helped to save lives and keep our community safe over this past year.

DR. JEFF POWIS

Since the first few cases of the virus were reported in Canada in January 2020, Michael Garron Hospital has been dedicated to educating and empowering our community to help slow the spread of the virus and keep each other safe.

At the forefront of these efforts is Dr. Jeff Powis, medical director of infection prevention and control. Dr. Powis was one of the first medical leaders to recognize the absolute necessity of wearing masks to help slow the pandemic in communities, as well as sounding the alarm on an impending shortage of personal protective equipment. In March 2020, he urged the East Toronto community to sew 1,000 cloth masks every week to help protect our community. "We want to see all east enders wearing a fabric mask when they need to be within six feet of other people, especially vulnerable populations and the elderly," said Dr. Powis. The #MGH1000MASKS initiative resulted in over 250,000 masks.

As a leader in his field, Dr. Powis has made it his mission to educate our community about COVID-19, offer advice, address concerns, and dispel misconceptions, helping everyone feel empowered and safe. He has regularly appeared in articles, interviews, and webinars, sharing his knowledge.

DR. JANINE McCREADY

As a mother of two school-aged children, Dr. Janine McCready, an infectious diseases physician, knows the impact of the COVID-19 pandemic on our education system. That's why she made it her mission to help keep all students, teachers, staff, and families in East Toronto healthy and safe.

Throughout the year, Dr. McCready was in constant contact with school principals and staff members, providing guidance and expertise in helping them establish protocols to keep their schools safe. In addition to hosting weekly virtual town halls and "Q&A" sessions for education professionals, Dr. McCready has been on call 24-7 to answer texts, phone calls, and emails from educators and families, sacrificing her own time to help 110 schools in the area. "This is definitely outside the scope of what a hospital usually does, but I think we're very unique here in East Toronto. We're part of the community," said Dr. McCready.

Dr. McCready and the Michael Garron Hospital School Outreach Team also led an asymptomatic school testing initiative as part of a pilot program with the Ontario Ministry of Education and in partnership with Toronto Public Health and the Toronto District School Board. She and her team conducted on-site tests within schools, finding a number of positive cases in asymptomatic students and staff. By February 2021, inspired by Dr. McCready's work, the Ontario Minister of Education ordered boards across the province to introduce proactive testing, with a goal to reduce transmission before it happens.

In addition, Dr. McCready and her team continue to work hard to make sure that COVID-19 testing is available to everyone who wants or needs it. In early 2021 she initiated a pilot program which provided families with take-home testing kits, making the process more accessible and less invasive.

DR. MICHAEL WARNER

Every day, Dr. Michael Warner, medical director of critical care, has seen firsthand the critical situation inside the intensive care unit (ICU). Using his voice, his experiences and, with permission, the personal stories of patients impacted, he continues to urge the public and government to take more effective measures to stop the spread of this virus.

In the early stages of the pandemic Dr. Warner led a public campaign to secure personal protective equipment - including masks and gloves - for healthcare workers.



When the second and third waves of COVID-19 hit Ontario, Dr. Warner was vocal in the media about how rising case numbers were impacting ICU capacity in hospitals. He also took to Twitter, sharing patient and families' stories that could have been prevented with more effective measures. He remains determined that everyone understands the severity of what we're dealing with and how our healthcare system, businesses, government, and all of us in the community have critical roles to play in stopping this virus in its tracks.

"If I can have a small part in sharing the voice of the healthcare worker to the people who make decisions that affect our lives and the patients we serve, that's important," Dr. Warner said. "I won't stop until I have nothing left to say."

DR. MEGAN REYNOLDS AND DR. DAVID ROSENSTEIN

As the world continued to fight the COVID-19 pandemic, there became another growing area of concern - people who needed emergency care were avoiding or delaying going to the hospital over fears of contracting the virus. Dr. Megan Reynolds and Dr. David Rosenstein, physicians in the Stavro Emergency Department, saw the number of visits drop off significantly since the start of the pandemic and have seen the effects: "We are seeing people come to emergency quite late with their injury or illness because of concerns over leaving their home and getting COVID-19," said Dr. Reynolds. "These are cases where early

antibiotics or speedier assessment of acute conditions could have supported healthier outcomes or prevented delays in surgery or other forms of care."

To help ensure that everyone who needed it received timely emergency care, Dr. Reynolds and Dr. Rosenstein spearheaded the launch of a Virtual Emergency Department in March 2021 - allowing patients to book a virtual appointment. For some patients, a virtual visit may be enough to address their concerns and provide a plan of action they can carry out at home. For others, physicians might advise them to come into the hospital in person. In either case, the virtual consultation now gives patients access to a physician in a safe and comfortable environment, while alleviating any uncertainty about whether or not to visit the hospital.

MILA ALONZO

It's not only doctors and nurses who are on the frontlines of COVID-19. It's also people like Mila Alonzo, a member of the Environmental Services team.

Since the onset of COVID-19, Mila's workload has increased dramatically. She cleans patient rooms and high-traffic areas multiple times a day to ensure that everyone is safe and protected. Admittedly, this work is stressful - Mila understands she could be coming into contact with the virus on a daily basis for the sake of keeping others healthy. As she prepares to clean a room where a COVID-19 patient has been discharged, Mila imagines that the next person occupying that room could be her mother, father or

brother - and cleans the room like she'd want any other hospital staff to clean and prepare a room for her loved ones.

"It doesn't help me if I worry about things, I try to control what I can," said Mila. "It's important to deal with the reality we face right now and do the best job that we can."

PHILLIP ANTHONY

As we persevered through the next stage of the pandemic - the vaccine rollout - there was work to be done to ensure priority populations in our community were vaccinated as quickly and efficiently as possible. Leading the charge on this continued work is Phillip Anthony, nurse and manager, East Toronto mobile vaccine strategy.

"Being able to help keep residents and staff in long-term care and retirement homes safe is what gives me the passion to keep doing what I'm doing," said Phillip. "It's what I signed up for when I took this job."

Starting in March 2021, the team's work continued with mobile vaccination clinics set up in high priority areas. Every week, they've been administering vaccines in buildings with a high proportion of seniors over 80, places with higher than average rates of COVID-19, congregate care homes, shelters, community health centres, and some primary care clinics. By April 2021, the team had started setting up pop-up vaccination clinics for adults in the east end's COVID-19 hot spots.

Building community:

Local heroes show up in compassion and support

We always knew the east end was a special place – a place filled with caring people willing to step in and step up for one another. As a community hospital nestled in the heart of one of Canada’s most diverse, vibrant neighbourhoods, we see it every day: the acts of kindness, the gratitude, the east end love.

But even we couldn’t have imagined the extraordinary outpouring of support that came our way as COVID-19 began impacting our community.

The story of how people rallied around our frontline team during the greatest public health crisis of our time is one that will inspire us forever. It’s one that will remind us – always – of the sheer power and potential of our community. And it’s one that’s still being written, as we continue to navigate the pandemic over a year after it began.

With the support of our community, and of so many local heroes, we know we will make it through to the other side. Together.

YOU PROTECTED US SO WE COULD PROTECT YOU

As soon as the first wave of COVID-19 was upon us, you were there: sharing messages of thanks, donating money, food and supplies, organizing virtual fundraising events, and rallying support on social media.

First, there were the personal protective equipment (PPE) drives, which saw local businesses, corporate partners, and community organizations step forward to make sure our frontline workers were protected. Spin Master and Tilley Endurables converted their factories into PPE production facilities, while Klick Health and Guy Manuel with Stephenson’s Rental Services donated a range of supplies. Other supporters created thousands of 3D-printed face shields, and M.T.O Shahmagsoudi donated packages of sanitizers, masks, colouring books, and crayons.

There was the #MGH1000MASKS campaign, which challenged sewists to



Flower installation set up by Feel Good Flowers to demonstrate the community's tremendous love and support for the hard work, commitment, and dedication of hospital staff during this pandemic



The pediatrics team accepts a delivery of LoveBoxes filled with donated toys generously donated by local families



Lina (R) and Devlin (L), who made a \$10,000 donation through the sale of homemade masks



Jeffrey Moss of Moss LED

make 1,000 masks each week for distribution to patients, visitors and vulnerable individuals in our community and which included the relentless mask-making efforts of local heroes like Diana Coatsworth of Diana Coatsworth Design and Kathy Cheng, founder and president of Redwood Classics.

Meanwhile, within months, donations made to the COVID-19 Emergency Response Fund had reached close to \$1 million, helping us respond to a constantly evolving crisis, purchase meals for our frontline teams, and provide a transportation stipend for staff working around the clock.

YOU SHOWED US HOW MUCH YOU CARED

As the first wave grew, so too did the number of signs, letters, drawings and photographs appearing in the hospital – handed to employees, left on desks, posted in windows. Serving as a constant reminder that our community was behind us every step of the way, messages provided a spark of joy for staff members on the frontlines.

Soon, they began to line the G-wing; first part of a wall, and then an entire hallway. Now known as the Gratitude Gallery, the G-wing has become a place of inspiration and support for workers in need of a boost – a place that surrounds them with the caring voices of the east end.

Messages appeared outside the hospital, too. Community members installed signs spelling out the word “HEROES” in front of the campus. Local business owner Jeffrey Moss launched an initiative to build neon LED hearts for residents to display in their windows, with a portion of proceeds being donated to the hospital. Posters appeared on lawns and homes, and the streets filled with chalk drawings – notes of gratitude from children learning what it means to be a real superhero.

There was even more: flowers donated by The House & Garden Co. and Access Storage as a special gift for staff. A large-scale floral heart installation provided by Feel Good Flowers and sponsor Fitzrovia. And gift cards donated by 407 ETR to help staff get to work easily and quickly at all hours of the day and night.



Buddhist Association of Canada, Cham Shan Temple donated snacks and PPE



Staff with their take-home dinner, donated by Oliver and Bonacini



Maria (Mary) Relova, a member of the Environmental Services team, prepared donated masks for distribution across the hospital and community as part of #MGH1000Masks



Danforth Sobeys store manager, Dan Bergman (R), and his team donated single-serve snacks to hospital staff, giving them the opportunity to refuel during long shifts



Hospital staff received mask donations from the community after medical leaders and MGHF launched a campaign to support anticipated shortages of PPE across the health system.



Staff at our COVID-19 Assessment Centre shared their gratitude for one another with recognition cards during Nursing Week.



#MGHLaughter

mghf.ca/auctionandcontest

YOU MADE SURE OUR STOMACHS - AND HEARTS - WERE FULL

And then there was the food.

Over this past year, your donations to the COVID-19 Emergency Response Fund allowed us to distribute well over 18,000 lunches and dinners to hospital staff.

We are thankful to Cerise Fine Catering and to MLSE for delicious meals provided and also to RBC, through its partnership with Oliver & Bonacini, for stepping forward with generous food deliveries to keep our frontline workers and their families, fed and fueled.

Local business person Shahin Alizadeh, Downtown Auto Group, in collaboration with Il Ponte restaurant, provided gift cards to our staff. And through your donations, we were able to fund meals through a great collaboration with Kinder Kitchen.

In early 2021, the food donations kept coming with the arrival of delicious Greek food generously sponsored by Myron and Berna Garron. This was followed a few weeks later by butter tarts to hand out as a special Valentine's Day treat for our staff from DeClute Real Estate.

For hunger pangs in between meals, Happy Pops and Sobeyes donated thousands of healthy snacks.

YOU RALLIED FOR THE HEART OF THE EAST - ONLINE

When it came to hosting events in support of the hospital, our community got creative. Unable to physically be together, community members went virtual to raise funds and awareness.

Toronto City Councillor Brad Bradford joined forces with Toronto Hustle to launch CRUSH COVID - a 24-hour virtual cycling event that invited cyclists to ride in support of Micheal Garron Hospital. The first event raised an astonishing \$254,000 - an outcome that was crushed in 2021, when 500 cyclists gathered online and raised an incredible \$443,000.

Recognizing the profound mental health impacts of the pandemic on our community, funds raised from the 2021 event are directly supporting the Youth Mental Health Navigator Program and new state-of-the-art mental health facilities currently under construction as part of the hospital's redevelopment.

In November 2020 the Foundation hosted its fifth Laughter is the Best Medicine event, but this time it took place at home, and with your support we proved that even during the most difficult times we can make room for a little comedy. Rapidly switching one of our most anticipated events to a virtual experience, this sold-out event was our largest to date, attracting over 950

households. Close to 1,600 guests tuned in to enjoy a night of laughter, fine dining from O&B and Chef Michael Bonacini, and entertainment including host Will Arnett, headliner Howie Mandel, and musical guests Serena Ryder and the Barenaked Ladies. Together, we raised an astounding \$4.2 million towards the renewal of Michael Garron Hospital.

CELEBRATING THE POWER OF OUR EAST END COMMUNITY

Your support has been simply extraordinary. You have sustained our frontline workers, you have helped protect your neighbours - and you have demonstrated that no challenge is too great for the east end.

As the story of a community's love for its local hospital continues to unfold, please know that our gratitude for you is woven into the very fabric of every page. Thank you for being there for us, so we can be there for you.

This is the power of community.



O&B partnered with us to deliver and provide fabulous meals, prepared by Michael Bonacini, for Laughter is the Best Medicine



Thank You.

Michael Garron Hospital Foundation's list of donors recognizes the generosity of individuals, corporations, foundations, community service clubs, and estates. We are deeply grateful for your support. We also acknowledge the ongoing support of our many event sponsors, prize donors, volunteers, and committees. While all gifts to the Foundation are greatly appreciated, due to space limitations, only cumulative lifetime giving of \$250,000 or greater prior to March 31, 2021 and cumulative gifts of \$1,000 or greater received between April 1, 2020 and March 31, 2021 are listed.

In the event of an error or omission, please accept our apologies and contact the Michael Garron Hospital Foundation at (416) 469-6003. To see our complete list of cumulative lifetime giving, please visit our donor recognition wall within the hospital when social distancing restrictions have been lifted.

CUMULATIVE GIFTS

as of March 31, 2021

\$50,000,000+

Michael Albert Garron Foundation

\$10,000,000 - \$24,999,999

Peter & Diana Thomson

\$5,000,000 - \$9,999,999

Volunteer Services to the Michael Garron Hospital
Dr. William & Phyllis Waters

\$1,000,000 - \$4,999,999

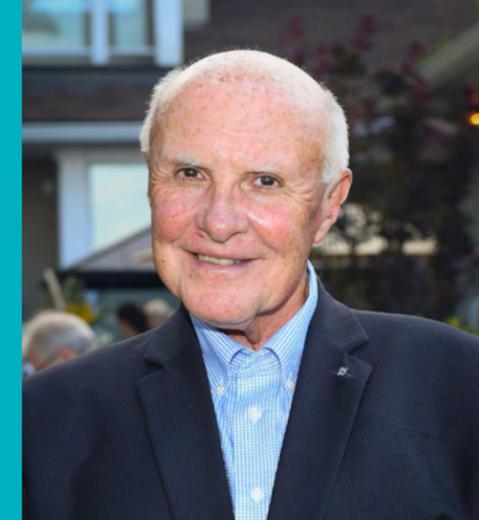
The Zeena & Farid Amarshi Family
BMO Financial Group
The Borough of East York
Dr. Allan & Helen Carswell
Estate of Leonard Richard Catford
Estate of Harry Compton
GreekTown on the Danforth BIA
Estate of Charles Edward Hebert
Huband Moffat Family
Moez & Marissa Kassam Foundation
RBC Foundation
Scotiabank
The Slight Family Foundation
Steve & Sally Stavro Family Foundation
TD Bank Group
The Tripp/Smith Family

\$500,000 - \$999,999

Estate of Illa Bielby
Estate of Margaret Georgina Chambers
Ralph & Rose Chiodo Family
CIBC
EllisDon Corporation
The Hon. William & Catherine Graham
Estate of Wendy Catherine Hunter
Michael MacMillan & Cathy Spoel

"Michael Garron Hospital has had a huge role in enhancing, and saving, my life. Through both joyous times such as the birth of my daughters, and grim times following a cancer diagnosis, I have been comforted and inspired by the professional and compassionate care provided by the hospital's incredible staff. As a former member of the Michael Garron Hospital Foundation Board of Directors, I found joy and satisfaction in giving something back to the hospital community that had given me so much. Today I am a proud member of the Joseph Harris Society and encourage others to join me in ensuring a bright future for our hospital."

Gary Grant
Honorary Foundation Board Member



Adrienne & Douglas Mahaffy & Family
Sydney R. & Yvonne McMorrin
The Municipality of Metropolitan Toronto
Estate of Willa June Ribchester
William & Meredith Saunderson
Shoppers Drug Mart Corporation
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\$250,000 - \$499,999

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Estate of Zelma Thomson Murphy
Osler, Hoskin & Harcourt LLP
Estate of Robin Eleanor Parmeter
Larry & Judy Phillips
The Printing House Limited, Janice & Earle O'Born
Estate of Alvin Harry Seward
Estate of Violet Skene
Estate of Margery J. Warren

GIFTS RECEIVED

between April 1, 2020 and March 31, 2021

\$1,000,000 - \$4,999,999

Michael Albert Garron Foundation
Peter & Diana Thomson

\$500,000 - \$999,999

Dr. Allan & Helen Carswell

\$250,000 - \$499,999

BMO Financial Group
Mikhail Kassam & Audrey Massey
The Tripp/Smith Family

\$100,000 - \$249,999

The Zeena & Farid Amarshi Family
Estate of Mary Margaret Graves
Moez & Marissa Kassam Foundation
Estate of Peter Lloyd
RBC Foundation
Scotiabank
The Slight Family Foundation
TD Bank Group

\$50,000 - \$99,999

407 ETR Concession Company Limited
Agnico-Eagle Mines

"My family has lived in East Toronto for almost 12 years. Our two sons were born at Michael Garron Hospital, and they've been raised in this community. I am a nurse practitioner, which is a registered nurse with extended class designation, in the Respiriology program and the Provincial Prolonged-Ventilation Weaning Centre for Excellence at Michael Garron Hospital. Our team currently cares for patients admitted with COVID, and those who are recovering from prolonged ICU admission. I'm so honoured to work here. I work with a team of extremely dedicated healthcare providers who always try to find a way to solve complex healthcare issues with a patient-central mentality. I also support the hospital because the work we do together matters immensely to our community. I think if people are looking for evidence-based and patient-focused clinical programs to support they should consider donating to Michael Garron Hospital. This hospital is alive with a passion for health and wellness - inside our walls and out."

Laura Istanboulian
Nurse Practitioner, Michael Garron Hospital



Robert & Donna Bourne
CIBC
Edwards Charitable Foundation
EllisDon Corporation
Doug & Toni Farley & Family
Estate of Herman Ferrao
Huband Moffat Family
Stephen D. Lister & Dr. Margaret (Molly) Rundle
William & Meredith Saunderson
Lee Segal
Viola Foundation, Inc.
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Yamana Gold Inc.
Anonymous (1)

\$25,000 - \$49,999

Dr. John Abrahamson & Marlene Greenberg & Family
J.P. Bickell Foundation
The Bickle-Wilder Foundation
Brewers Retail Inc.
Marilyn Carruthers
Ralph & Rose Chiodo Family
The Di Marco Family
FDC Foundation



"As a clinician and a health leader, I see firsthand the positive impact Michael Garron Hospital Foundation has on patient and provider experiences. Their fundraising efforts help ensure everyone in our unique and diverse community is able to access the care they need when they need it - no matter who they are or what they're struggling with. That's why I've made it a priority to support the hospital through giving and participating in events like the Laughter is the Best Medicine gala and Kick the Stigma, which helped raise funds for Michael Garron Hospital's mental health facilities. Initiatives like these are not just a way to give back to the community, they are also a tangible way to contribute to the high-quality care and compassionate care provided at Michael Garron Hospital."

Jennifer Sampson
Manager, Stavro Emergency Department,
Michael Garron Hospital

Margaret & Mark Franklin
HLS Therapeutics Inc.
Joseph Mimran & Associates
Estate of Brian Wayne Kirby
The Gulshan & Pyarali G. Nanji Family Foundation
Stryker Canada
Wayne & Susan Summerville
Tilley Endurables, Inc.

\$10,000 - \$24,999

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The Arnett Family
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Deloitte
Downtown Subaru
Tony & Jesse-Lyn Eleftheriadis
The Fiscal Shrink
Fitzrovia Real Estate Inc.
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Greenrock
Greybrook Realty Partners
HD Sports
Heritage Nursing Home
Tim Hockey
The late Richard M. Hogarth
C. Horner
Islamic Society of Toronto
In memory of Cruz Loman Ison
Estate of Arthur Robert Jamieson
Peter & Allison Jelley
Donald Johnson, O.C. & the late Anna McCowan Johnson
Estate of Lynette Daphne Jones
Carol D. Kirsh
The KPMG Foundation
KPMG LLP
Bill MacKinnon
Jonathan Maier
Mantella Corporation
Lovisa McCallum
Tom Merrill & Melisse Willems
Michael Garron Hospital Medical Staff Association
Mark Miller
Minogue Medical Inc.
The Morrison Foundation
Gwen & the late Cameron Mosher
Moss LED Inc.
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Hon. Alan & Louise Redway
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Linda Torrance
Torys LLP
Union Realty Brokerage Inc.



Natasha vandenHoven & Stephen Raymond
Dr. Peter Vlaovic
Volaris Group
White Owl Limited
Courtney Wilson & Aaron Fransen
Anonymous (4)

\$1,000 - \$9,999

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Rob Alarie
Christina Albi
Alfred Page Professional Corporation
David Allan
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Leslie Baril
Narainee Barsattie
Ashley Barson
Kirk Barton
Aubrey Basdeo & Cherie Daly
Bechtel Canada Co.
Graham Beer
Jennifer Bellamy
Vincenzo Bellino

"I have lived in the Beaches area my whole life, representing the fourth generation of my family in the neighbourhood. Over the years, many of my family members have been patients at Michael Garron Hospital and we feel very lucky to have such a first-rate healthcare facility servicing our community. I support Michael Garron Hospital as I strongly believe in the strength of our community and the need to give back to an organization that has helped so many of my friends, family, and clients. I have been especially proud of the leadership Michael Garron Hospital has shown in the COVID-19 testing and vaccination rollout efforts in the area. Michael Garron Hospital is getting the east end back on its feet!"

Shannon Durno
Lawyer, Durno & Shea



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Gaye Berry
Joan Besen
Betty Best
Bill Best
Susannah Biggs Family Fund
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Michael Freund
Norbert Frischkorn
Yona Frishman
Stephen Gagnon
Murray Gainer
Leslie Gales
Galín Foundation
Maria Gallo
Gardiner Roberts LLP
Bryan Gelman
George Leousis Family Legacy Fund



"East Toronto is a really great, tight-knit community that shows constant support - that's what makes it so special. We opened our doors here in 2018, grew quickly and became part of this community fast! Our taproom and bottle shop are social pillars of our neighbourhood, welcoming everyone (including four-legged friends!) with open arms. Collaboration has always been at the forefront of our mission, which we demonstrate in our partnership brews and charitable initiatives. Michael Garron Hospital is our neighbour, and in this time of emergency, we are so honoured to support frontline workers, healthcare, and COVID-19 research."

Brunswick Bierworks

"Back in March 2020, Michael Garron Hospital started a PPE drive and was the only hospital calling for people with 3D printers to step up and print visor bands. They were also the organizing hospital for so many other PPE drives across the city. It was inspiring and we, as a company, decided to put our 3D printers to work, as well as donate masks. When our neon hearts initiative dedicated to healthcare heroes started taking off, Moss LED decided to continue to contribute to Michael Garron Hospital. Giving back to the community is what all responsible and successful businesses and people should be doing. Businesses rely on happy customers, so if we can help make people happy and healthy through our product sales, then why wouldn't we?"

Jeffrey Moss
President, Moss LED



Ann George
Shelley Gilberg
Sandra Glover
Alix & Adam Goldberg
Gore Mutual Insurance Company
Foundation
Robert Gore & Associates
Timothy B. Gorley
Yvonne Goudswaard
Glenn Graff
Elsie Grant
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Robin Green
Alex Grenzebach
Bernie Gropper
Andrew Guido
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Suellen Hanet & Robert Colson
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Dr. Hiscox & Family
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HPE Aruba
Tung & Helga Hsu
Martin Hubbes & Suzanne Trudel
Humber Valley Hockey Association GTHL
The John Hunter Foundation
Paul & Maila Iacono & Family
Industrial Alliance Insurance & Financial
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Audrie Ingram
International Academy Group
In memory of Cruz Loman Ison
Laura Istanbulian
Jakroo Canada Inc.
Leslie J. James
Teddy Jarrett
Niels & Erna Jensen
O. Jensen
JHM Charitable Foundation
Jimmy the Greek
Judith John

David & Joyce Johnson
Ann Johnston
Catherine Johnston & Gregory Cole
Colleen Johnston
Linda Jones-Paul
Rebecca Jones
Jason Jung
K J Harrison & Partners Inc.
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Dr. Sebastian Karavattathayil
Dr. Marcus Kargel
Stephen Kaszas
Roger Kearns
Judy Keefe & the late Michael Keefe
Harrison Keenan
Dr. John S. Kell
Brent Kenny
Iqbal Khan
Jully Kim
Barbara Kinnear
Dr. Latiff A. Kitchell
Kiwanis Club of East York
Kiwanis Club of Riverdale
Wolf Klassen
Mary Kominovski
Phillip Kotanidis
Wayne Kozun, Isabella Kozun-White &
Georgia Kozun-White
Dr. James Kulchyk

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Dr. Desmond Lam
Darryl Lane
Jason LeBlanc
Jeff & Signe Leisk
Martin LeMaitre
Steve & Lisa Lemon
Francis Leverett
Geoff Leverton
Janine & David Lewis
Paul Lewis
James Lindsay
Judythe Little & Donald Fraser
James Loewen
Lowe's Home Improvement (Danforth)
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Lina Maiorana
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Ann & Scott McDonald
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James McGuigan
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Sydney R. & Yvonne McMorran
Sue McNamara
Estate of Kenneth Meader
Stephanie Meredith
Philip H. Meretsky
Michael Garron Hospital Diagnostic
Imaging Department
Michael Garron Hospital Emergency
Department
Michael Garron Hospital Radiology
Associates
Aldenhams & Shirley Miller
Tom Milroy
Danny Minogue
Franca Miraglia
Renny Monaghan
Shannon & Wes Moon

"I donate to Michael Garron Hospital because through to my core, I believe in what we do. Having been a patient at Michael Garron Hospital and now as a leader within the organization, I have experienced firsthand the incredible care that happens at Michael Garron Hospital, and the incredible things the hospital has done for the community and beyond during these unprecedented times in healthcare. This makes me incredibly proud and gives me a sense of fulfillment to be a staff member and donor. All donations to the hospital go such a long way to continue to evolve care and enable access to state-of-the-art infrastructure and equipment. I never hesitate to recommend Michael Garron Hospital to those looking to donate to a cause in their own backyard! When you donate to Michael Garron Hospital not only are you a supporter, you are a member of the family. The 'heart of the east' is truly reflected in this incredible organization and staff."

Lindsay Martinek
Director, Professional Practice, Renal, Oncology, Nursing Resource Team & Academic
Partnerships, Michael Garron Hospital



Leonard Morley
The Morrison Family
George I. Morrison
Onex Corporation
Case Ootes
Dr. Philip L. Morton
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Martin Ossip
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Marjorie Tang
Dr. Laura Tate
Louis Tavoularis
Taylor Moulton Family
TD Commercial Banking
Cindy Thompson
Thornclyffe Medical Health Centre
Titanium Transportation Group Inc.



"Ken Meader was a private person who didn't talk openly about his legacy wishes. But as a long-time donor and volunteer at Michael Garron Hospital, and a steadfast supporter of the excellent care this facility provides, we were not surprised when he left a gift to the hospital in his will. Ken truly believed, as I do, that Michael Garron Hospital is a hospital for the community; he would be proud that through his gift he will continue to make a difference to the health of East Toronto."

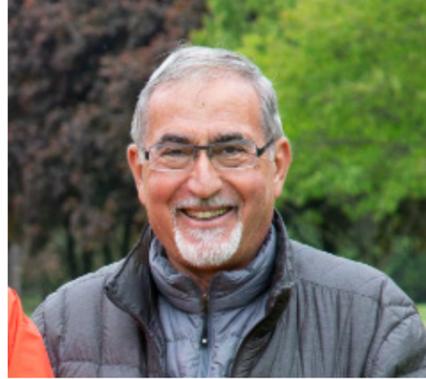
Sara*
Friend

"At one week old, our newborn son was admitted to the paediatric ward at Michael Garron Hospital. We are first-time parents and were extremely scared and stressed about our baby's health. During our two weeks at Michael Garron Hospital, the doctors and nurses took excellent care of our son, and also worked hard to help comfort us as parents during this very challenging experience. We are forever grateful for the care that Michael Garron Hospital provided to our son, who is now thriving! After our experience, we felt it was important to donate to Michael Garron Hospital's paediatric ward, and to encourage our family and friends to do so as well. We know that these funds will help other families receive the best care possible at Michael Garron Hospital. Thank you so much to the Michael Garron Hospital team for all their amazing work!"

Alix, Adam, and Dylan*



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 Tony Mac Limited
 Alan Torok
 Toronto Beaches Lions Club
 Toronto Beaches Runners Club
 Toronto East Rotary Club
 Jean M. Torrey
 Christopher Tory
 George Tory & Allie Bradford
 Barbara Hackett & John H. Tory
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 Shania Valdez
 Jeannette Valeriote
 Jennifer Vanderkaden
 Rosemary Vandierendonck
 Peter & Teresa Vasilopoulos
 David & Elizabeth Vickery
 Victoria Medical Group
 Lou in memory of Lilyan Vigoda
 Deliph Vijeyendrakumar
 Patricia Vincentz
 Roccantonio & Debbie Visconti
 Niranjana Vivekanandan
 Ronald Waines
 Helen Ward
 John & Josie Watson
 Dr. Charlotte Wedge
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 Andrew Weishar
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 Ian Williams
 Jeffrey Williams
 Matthew Williams



"I believe that a first-class hospital is an essential piece of infrastructure that underpins a strong and thriving community. As a lifelong resident of East Toronto, Michael Garron Hospital has provided good care to multiple generations of my family. To me, giving to Michael Garron Hospital means supporting my community."

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TRIBUTE GIFTS

We are grateful for donations received in memory or in honour of the following individuals and organizations. While all gifts to the Foundation are greatly appreciated, due to space limitations, only cumulative gifts of \$1,000 or greater received between April 1, 2020 and March 31, 2021 are listed.

IN MEMORY OF

Dr. Douglas Baird
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"We support Michael Garron Hospital because we respect, admire, and participate in three important communities: the community of hospital employees, the diverse east-end neighbourhood community, and the community of patients receiving the best possible care. There is a remarkably consistent sense of dedication exhibited by the entire team of orderlies, nurses, technicians, emergency staff, doctors, surgeons, and administration at the hospital. We read of the hospital's frequent "above and beyond" pandemic efforts directed towards east end Toronto communities in need. And, we are reminded of a homogeneity of care provided to a diverse and complex patient community every time we enter the hospital. We are proud to be associated with these three communities and this is why we support Michael Garron Hospital."

Rob and Sarah Young



JOSEPH HARRIS SOCIETY

The Joseph H. Harris Society is an honorary society comprised of individuals who have made a commitment to leave a planned gift (bequest, life insurance policy, RRSP or RRIF) to the Michael Garron Hospital Foundation. The Society is named after Michael Garron Hospital's founder, Joseph H. Harris.

LeeAnn Acton
 Frederick, Milka & Cynthia Antonopoulos
 Susan M. Armstrong
 Yolanda Bronstein
 Brian & Diane Coggins
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 Nora Curran
 Susan & David Debono
 Elizabeth Devenish, TEGH Nursing Class of 1973
 Christine Driver
 The late Margaret & David Ellis
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The Robert Francis Family
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 Glen Greenaway
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 The late Paul Prevost & Barbara Morgan
 Barbara-Anne Morton
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 The late Andreas & Ioanna Panayides (Payne)
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 Teresa E. Vasilopoulos
 Richard Eglinton & Anita Vézina
 Lou Vigoda, In memory of my late wife Lilyan & In honour of Dr. Lawrence Weisbrod
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Stronger, together – this past year and always

In an unprecedented year, Michael Garron Hospital has grown its reputation for excellence in community-based healthcare.

Serving more low-income individuals and families than any other hospital in the central Toronto region, many of whom are newcomers, we have emerged as a leader in patient-centred care that addresses the diverse and unique needs of our community.

With your help, we are redefining the potential of community-based healthcare for all Canadians.

We anticipate opening our transformed Heart of the East by fall 2022. The generous investments of donors like you will have enabled this tremendous accomplishment.

On behalf of the more than 400,000 people in our community: thank you.

This year we mourned the passing of two long-standing former Board Members, Mr. Richard Hogarth and Mr. Saul Korman. We are inspired by and forever grateful for their service and generosity.



**the
heart
of the
east**



825 Coxwell Avenue
Toronto, ON M4C 3E7

416.469.6003

tehn.ca

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